



Annual Report 2025

Ombuds Office Children's Rights Switzerland

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Editorial

Children need support today – not only once political processes have been completed. This guiding principle shaped our work in 2025 and will continue to guide us in the years ahead. The reality children face in difficult circumstances does not wait for institutional clarification; it requires practical support here and now.

The reporting year 2025 clearly demonstrated the high level of need for independent legal advice and intermediation for children and young people in Switzerland. A total of 554 children and young people from 447 families received support – representing a 30 per cent increase in advisory sessions compared with the previous year.

This development shows that demand is growing – and with it the responsibility to provide reliable structures. In complex proceedings, children and young people are often faced with legal, social and emotional challenges that they cannot manage alone. Their need exists regardless of where political processes stand in implementing the long-standing and broadly supported call for a public-law ombuds office.

Demonstrated Impact for Society and the Economy

At the same time, the work of the Ombuds Office for Children's Rights Switzerland is proving to have a lasting impact. This has been scientifically confirmed by the impact analysis conducted by the research institute INTERFACE. Early, child-friendly advice and intermediation strengthen the children concerned, relieve pressure on their environment and help reduce the consequential costs borne by society.

With an average avoidance potential of around CHF 170,000 per situation, it becomes clear that investing in children's rights is not only central from a socio-political perspective, but also makes economic sense. Prevention, comprehensibility and intermediation pay off – for the children, for the institutions involved and for society as a whole.

Political Development: Implementation Still Pending

The political developments of recent years have laid important foundations. By adopting the Noser motion, Parliament recognised the need for a national ombuds office for children's rights. In 2025, it was also confirmed that such an institution can be implemented in conformity with the Constitution. At the same time, the execution of the political implementation remains open. The discussion on the mandate, design and institutional anchoring of such an office has not yet been concluded. This makes it even more important to continue along this path consistently and to actively feed practice-based solutions into the next political steps.

At this stage, the privately funded Ombuds Office has a central role to play. Children and young people must not be left without support until a long-term solution has been

established. The fact that this support can be provided today is thanks to many years of funding from our broad alliance of funding partners, particularly Zurich Insurance Switzerland, the Z Zurich Foundation and the Thomas and Doris Ammann Foundation, to whom we would like to express our sincere gratitude.

This support is crucial and underlines the need for continued secure funding. The current reality requires continuity, reliability and stable structures. The Ombuds Office for Children's Rights Switzerland currently ensures exactly this – as an independent point of contact for children, as a specialist partner for institutions and as a bridge-builder between practice, politics and administration. As such it must be safeguarded for the coming years to avoid a gap in protection and knowledge.

Independent Reviews as a Success Factor for a Learning Justice System

An important signal in this context in 2025 was the closer cooperation with the Canton of Zurich. The Department of Justice and Home Affairs has decided to entrust the Ombuds Office in future with the annual independent review of progress in the field of child-friendly justice. This is not about control, but about professional reflection and continuous development. A learning justice system emerges where experiences are systematically evaluated and potential for improvement is made visible.

The independent external perspective makes it possible to address structural issues in a targeted way and to strengthen quality in the long term. This example illustrates the added value that a national ombuds office can provide – as a source of impetus for quality development and as a partner for the Confederation and the cantons. The tool developed for this purpose will be made available to all cantons from 2027.

Assuming Responsibility Together

The outlook remains clear: in the long term, Switzerland needs an independent public-law ombuds office for children’s rights at federal level – based on clear legal foundations and supported by broad institutional responsibility. At the same time, during the transition period, it is essential to safeguard what is already proving effective today. This task is currently being fulfilled by the privately funded Ombuds Office for Children’s Rights Switzerland: as a national specialist and intermediation office, as a competence centre for child-friendly justice and as a point of contact for children, professionals and authorities. Children need support today, not only once political processes have been completed. This responsibility guides our actions and will remain our mandate in the future. We sincerely thank you for your support and commitment on behalf of children and young people.

Lisa Schmidheiny
Co-Chair

Helana Trachsel
Co-Chair

Irène Inderbitzin
Executive MBA HSG
Managing Director

Testimonials



A child-friendly justice system is not a state that is achieved once and for all, but a continuous process. The Canton of Zurich has made important progress in this area and is among the cantons driving this development forward. What is crucial is that children understand proceedings, are able to contribute, and are taken seriously. The collaboration with the Ombuds Office for Children’s Rights Switzerland is central to this: its independent reviews bring valuable outside perspectives as well as proven expertise and experience to the further development of our work.



Jacqueline Fehr
Government Councillor, Canton of Zurich



The value of an ombuds office for children’s rights is not only central to social policy, but also highly effective from an economic perspective. Evidence shows that low-threshold, child-friendly legal advice and intermediation in complex proceedings strengthen children, relieve the burden on families, and reduce long-term costs in the health, education, and social security systems. This not only avoids considerable social follow-on costs, but also reduces suffering and sustainably strengthens the resilience of young people. Those who invest in children’s rights invest in the stability and future viability of our society.



Thierry Burkart
Council of States - Canton of Aargau

Our Vision and Mission

Our foundation is a pilot and model project for the interim phase until the public law Ombuds Office for Children's Rights can start its work on a statutory basis.

Our Vision

Our vision is for all children to experience a child-friendly justice system. This system is reliable and understandable, and it treats them with dignity, mindfulness, respect, and fairness. Specially qualified professionals listen to the children, take their views seriously, and ensure that the interests of those who are unable to speak for themselves are protected. The speed is adapted to the needs of the children: the pace is as brisk as necessary. Children are given appropriate and suitable access to the justice system, they are treated with respect, empowered to build their resilience, and their concerns are met with immediate support. Children can actively participate in decisions that often impact their entire future life. Through this experience of self-efficacy, they learn to take responsibility for themselves.

Every year in Switzerland, more than 100,000 children come into contact with the justice system. Against this backdrop, an ombuds office specialising in children and active throughout Switzerland is our top priority. Our country needs an independent body that listens to children's concerns and is active in protecting their rights. Whether a child gets the support that they need or whether they remain a victim depends largely on a child-friendly justice system.

Once the national public law ombuds office has commenced its work, in the long term, no child in Switzerland will be without support and guidance, and there will be a national body in place to ensure that every child is informed and empowered. Because informed children are more resilient children – throughout their lives.

Our Mission

We offer direct assistance to [children and young people](#). We assess their circumstances with regard to children's rights and procedural rights, provide information and advice, function as an intermediary between local professionals and the children and young people concerned, make recommendations, and report annually to the Confederation and cantons.

We are committed to ensuring that all professionals within the justice system are fully aware of the Guidelines of the Council of Europe on child-friendly justice and apply children's and procedural rights. We can only achieve this goal if all professionals genuinely want to implement it, and if they are aware of how important it is to support children directly in their concerns, to strengthen their resilience, and to protect them effectively.

Self-Protection and Resilience

The more resilient a child is, the better they are protected.

For this to happen, children must be noticed and heard. Promoting resilience:

- Self-perception
- Self-guidance
- Self-efficacy
- Social skills
- Appropriate handling of stress
- Problem-solving skills



What Is Achieved by an Ombuds Office for Children's Rights at Three Levels:

Impact at the Level of the Child or Young Person:

- Children know their rights and are being taken seriously. Their self-efficacy and resilience are reinforced. They learn to assume personal responsibility.
- Children are protected from psychological, physical and sexual violence, neglect and other dangers through the specific change in their situation.

Impact at the Level of the Child's or Young Person's Immediate Circle:

- A change at the level of children and young people can also relieve the burden on their immediate circle.
- Mothers in particular tend to reduce their workload as childcare responsibilities increase. If a new care solution is found for the child, this enables the mother to work more. The burden is eased on schools when a child's circumstances improve, as they require less additional care.

Impact at the Institutional Environment Level:

- The impact at the institutional level is particularly discernible within the healthcare, education and welfare systems.
- For instance, the costs associated with psychological treatment and accommodation decrease, if due to the intermediation of the Ombuds Office, the procedural rights are respected, and children and young people are protected from violence and feel more comfortable in general.
- Within the education system, for example, the costs of bridging programmes are reduced when young people are able to enter an apprenticeship directly because the pressure on them is reduced.
- These costs are economic costs, that are largely financed by the taxpayers and are reduced by respecting children's rights.

Potential Economic Benefit of the Ombuds Office:

- Together, the four personas (advisory situations) listed in the impact analysis yield a potential economic benefit of around CHF 680,000.
- The average benefit per persona amounts to CHF 170,000.
- The benefits already exceed the annual investment of 1 million Swiss francs into a national ombuds office if the effect is achieved in as little as six children and young people.
- Six children and young people account for only approximately two per cent of the children and young people reached by the ombuds office Children's Rights Switzerland through legal advice and intermediation in 2023. For 2025, six children and young people account for just one per cent of the total number of children and young people reached.



Answers to the Most Important Questions

Questions keep arising regarding the private law model project and the legislative process for the public law ombuds office. We have collected the most important and frequently asked questions and answered them in a clear [Q&A](#) on our website.

They include questions and answers regarding the concerns of the children, problems within the system, how we work and our legitimacy.

The Year 2025 in Figures

For the Ombuds Office Children's Rights Switzerland, 2025 was a successful fifth year.

Legal Advice and Intermediary Service for Children and Young People

- ✓ Calls from minors and young adults seeking legal advice came from 25 cantons and from all language regions.
- ✓ We supported 554 children and young people from 447 families. This represents an increase of 24% (2024: 447) in the number of children and young people and an increase of 34% (2024: 334) in the number of families.
- ✓ We held 791 conversations with children and young people, with people from their social environment, and with professionals in the justice system. This represents an increase of 12% on the previous year (2024: 703).
- ✓ In 21% of cases, the children contacted us themselves.
- ✓ In 9% of cases, initial contact was made by the professionals.
- ✓ 8% of calls from children and young people were referred to us by the emergency helpline 147 (2024: 6%).
- ✓ 22% of advisory sessions concerned separation and divorce (2024: 28%).
- ✓ 33% of advisory sessions related to child protection (2024: 33%).
- ✓ Education law accounted for 16% of enquiries, making it the third most common area of law (2024: 10%).

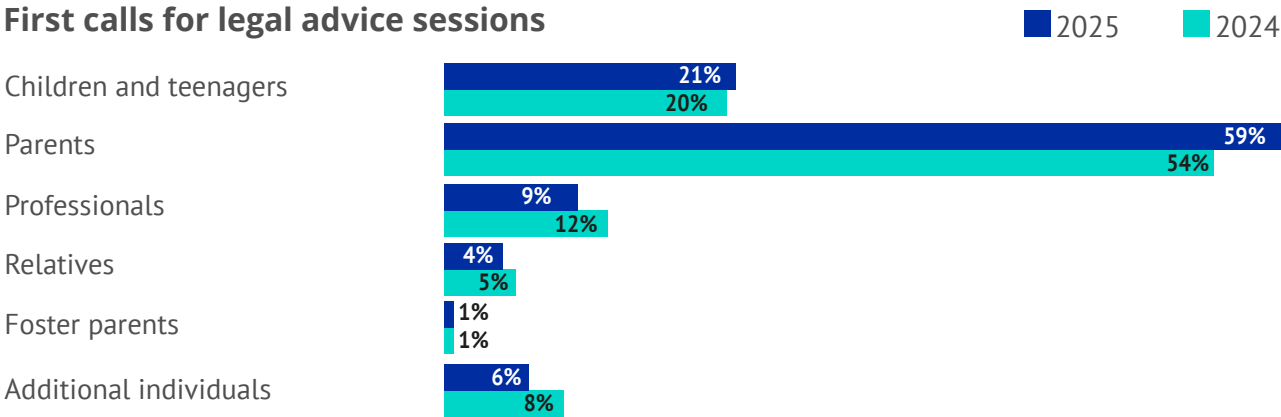
The remaining enquiries concerned, among other things, juvenile criminal law, maintenance for children, young people and young adults, as well as matters relating to asylum and immigration law.

Expertise for Professionals

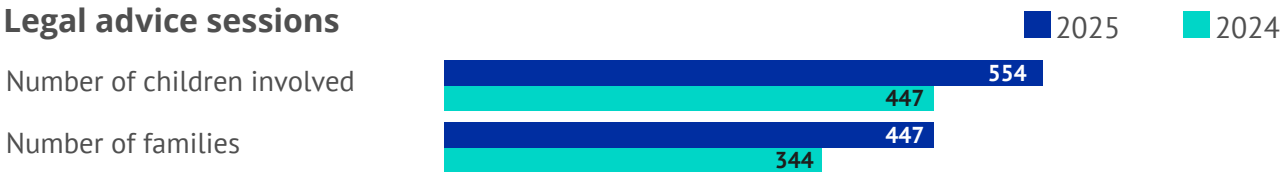
- ✓ Information on 153 current training courses and further education or conferences
- ✓ Ongoing updates to information on court rulings, legal texts, specialist articles, reports, studies and work tools on the knowledge portal
- ✓ Over 3,130 followers on LinkedIn and over 4,000 newsletter subscribers
- ✓ Collaboration with professionals in nine cantons in accordance with our five-phase concept



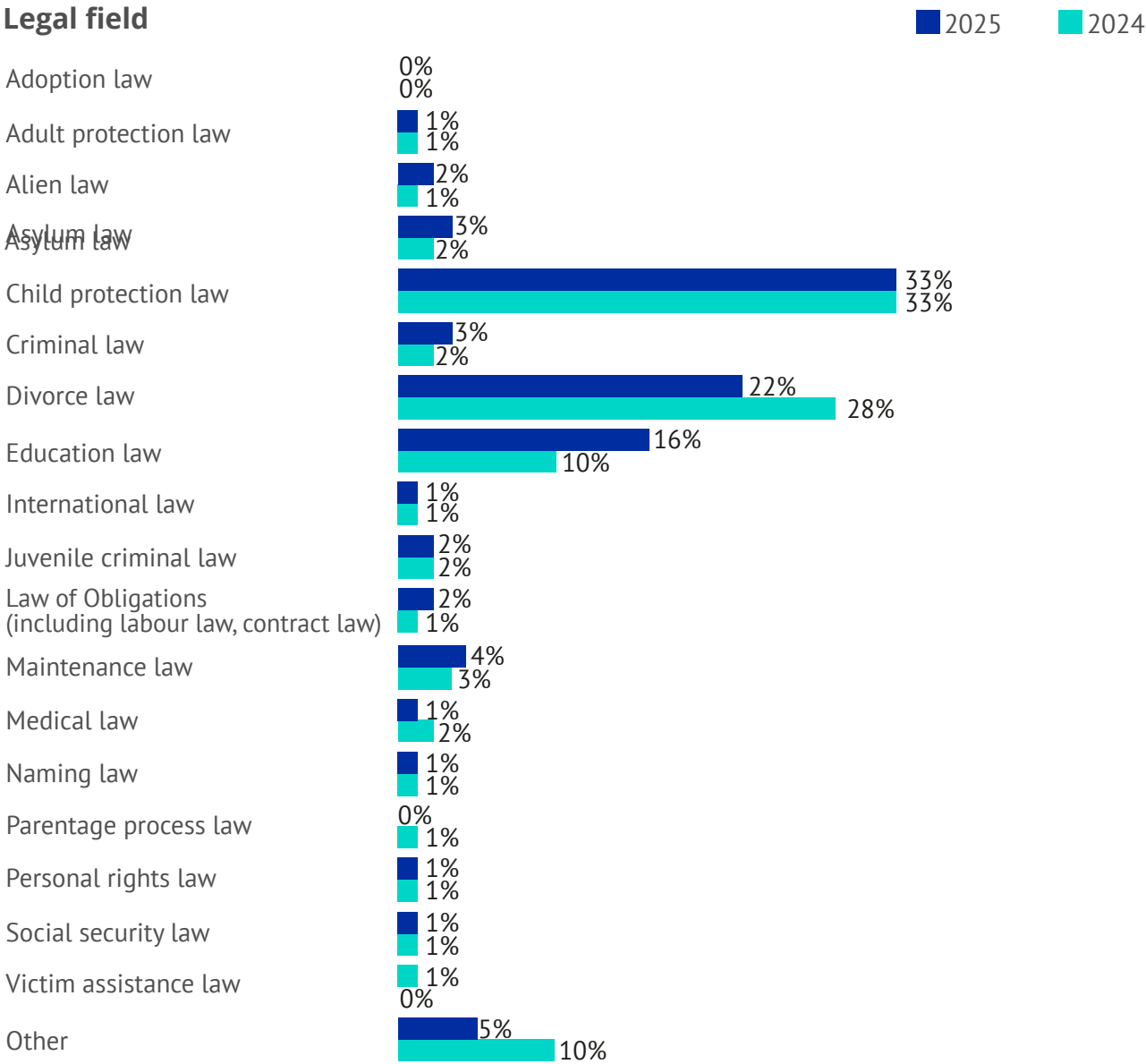
First calls for legal advice sessions



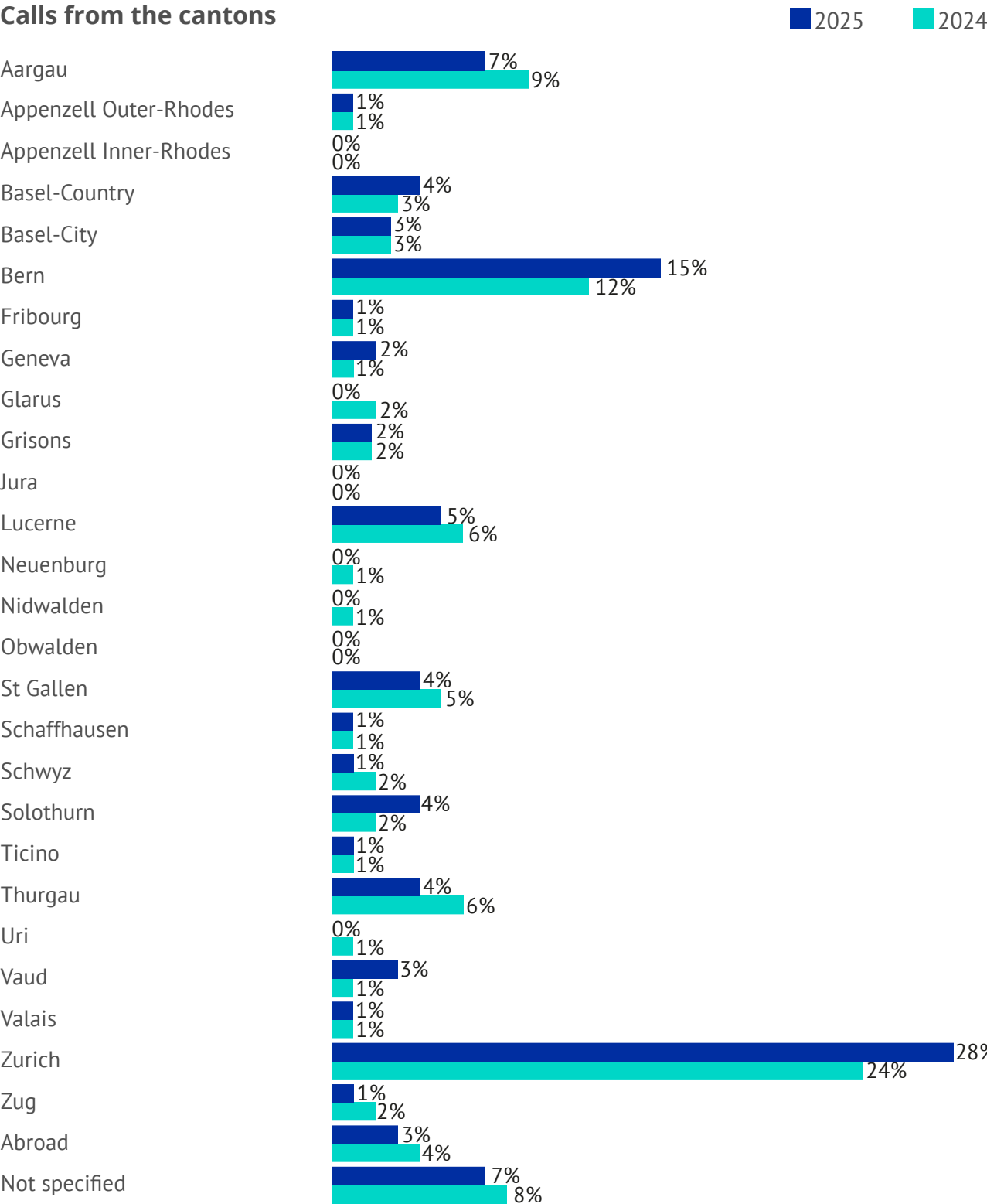
Legal advice sessions



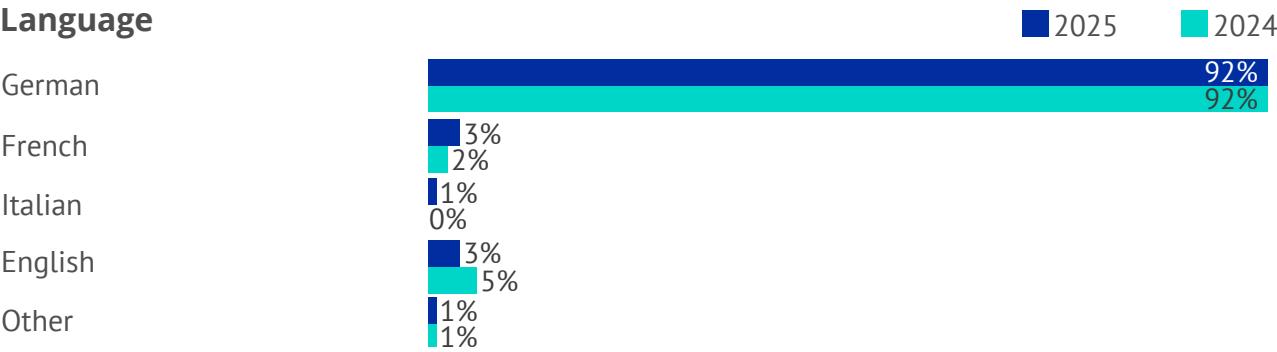
Legal field

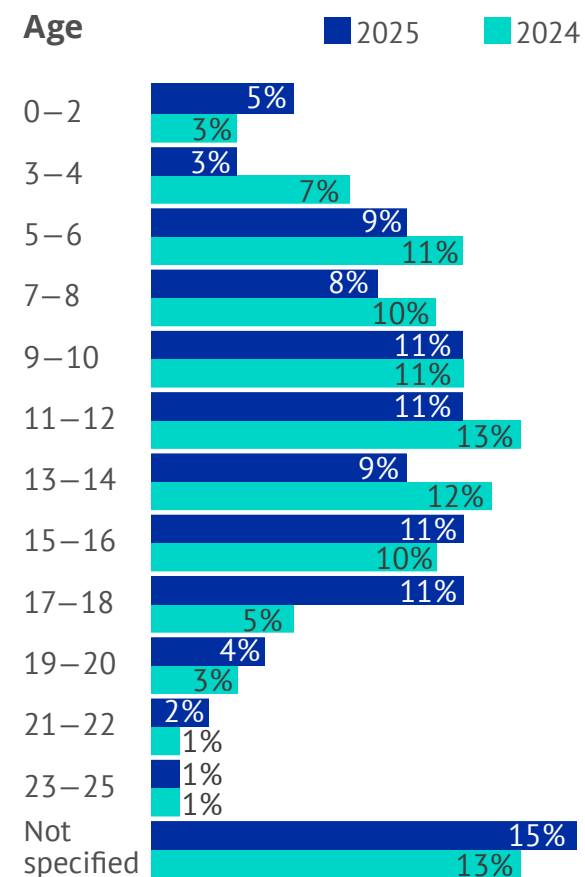
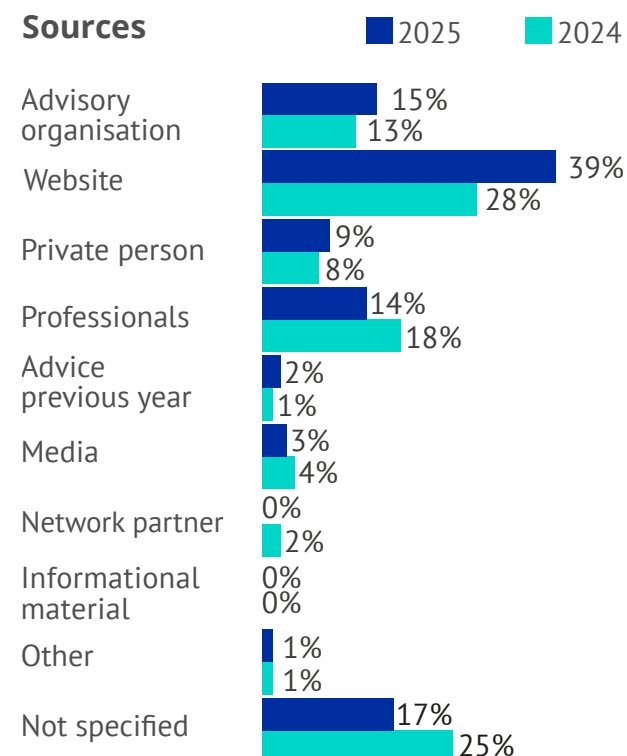


Calls from the cantons



Language





Children and Young People

The Ombuds Office Children's Rights Switzerland operates Switzerland's only low-threshold legal advice and intermediary centre for children and young people. We provide legal nationwide advice on all legal matters and in several languages (German, French, Italian and English; others with interpreters).

Our primary concerns are the empowerment and protection of children and young people. We fulfil this by preventing infringements of the law. This concerns in particular the non-granting of procedural and children's rights – above all the right to information, the right to be heard and to express an opinion, the right to legal representation – and procedural delays.

In 2024, the Lucerne-based research institute INTERFACE conducted an impact analysis on our behalf. The study examined the (economic) benefits we, as the Ombuds Office Children's Rights Switzerland, are able to achieve. It demonstrates that we operate on three levels: at the level of children and young people, at the level of their immediate environment, and at the level of the institutional environment (in particular within the healthcare, education and social welfare sectors, as well as the justice system). The legal advice provided makes children feel they are taken seriously and helps them to better understand their situation and their rights. This reduces feelings of powerlessness and anxiety and boosts the sense of self-efficacy. It can also bring about concrete changes in the lives of children and young people. The impact analysis also revealed that the legal advice and intermediary activity undertaken by the Ombuds Office help to save an average of around CHF 170,000 in potential costs per child.



The Ombuds Office Children's Rights Switzerland focuses its public outreach on professionals and organisations working with children and young people, as well as addressing children directly. Access to the office is usually facilitated by professionals who come into contact regularly with children and young people in the course of their professional work.

Teachers, school social workers, medical and psychological experts, and other specialists play a key role by informing children about the services of the Ombuds Office when they find themselves in a legally burdensome or complex situation. The information is provided in a targeted and situation-specific manner.

Key Focus Areas of Advisory Work

The advisory work of the Ombuds Office Children's Rights Switzerland continued to focus primarily on child protection (33%), separation and divorce situations (22%), and questions relating to education law (16%). These themes remain consistent and point to ongoing challenges in the implementation of children's rights.

In the area of child protection, there is a growing trend of children seeking support themselves. Particularly in cases of out-of-family placements, however, the children's own perspectives and concerns are not consistently placed at the centre of proceedings. Children report that whilst their opinion is sought, it is not genuinely incorporated into the decision-making process.

In separation and divorce situations, children still are not routinely heard or feel that their views are not taken seriously into account.

The cooperation with the advice and helpline 147 of Pro Juventute plays a particularly important role. As a nationwide known and low-threshold advice service for children and young people, Pro Juventute is frequently the first point of contact for children and young people. If Pro Juventute determines that the described difficulties or symptoms are linked to a legal question or an ongoing procedure, the child is informed about the Ombuds Office Children's Rights Switzerland so that they can contact us directly.

Thanks to this collaboration, we can reach children according to their individual needs, and ensure that legal issues are addressed where specific expertise in children's rights and procedural law is available.

Highly contentious situations in which out-of-family placement is used as a threat are particularly burdensome for children.

In the school context, enquiries relate primarily to educational measures and the rights of children in their everyday school life. An issue that remains noticeable is the fact that communication is experienced as difficult, with children frequently insufficiently informed or not involved.

The remaining enquiries concerned, amongst other matters, juvenile criminal law, maintenance for children, young people and young adults, as well as matters relating to asylum and immigration law.

Furthermore, it is noticeable that children experiencing mental strain are increasingly turning to us directly for legal support, regardless of the area of law.

Support Offered to More than 554 Children and Young People

In 2025, the number of families we have advised increased by 34 percent. Through conversations with children and young people, those in their immediate environment, and the professionals involved, we were able to support a total of 554 children from 447 families. One reason for the increase in advice sessions is our presence in social media. On Instagram, our posts are directed at children and young people themselves, whilst on Facebook and LinkedIn they are aimed at professionals. Our ongoing collaboration and networking with professionals and other support services has also proved its worth. In 2025, we continued to place a strong emphasis on local networking and supporting children through local specialist units.

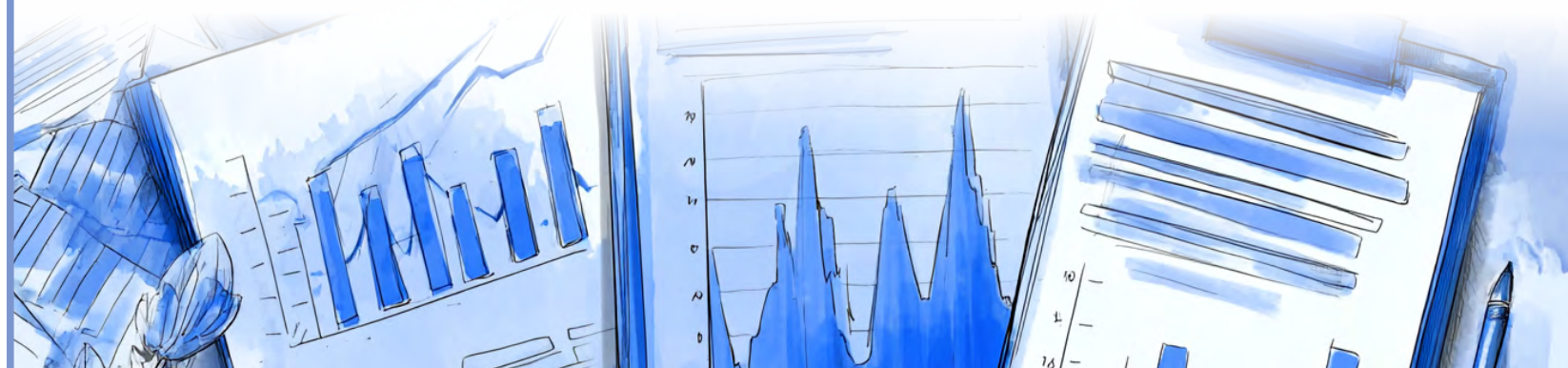
The advisory work carried out by Ombuds Office Children's Rights Switzerland reveals that children and young people are insufficiently informed about procedures and situations that concern them. Information is either missing, incomprehensible to children, or not addressed to them directly. As a result, children are frequently unable to grasp their situation or exercise their rights. Yet information is the fundamental prerequisite for all further rights. Only when children know what is happening, why decisions are being made, and what options are available to them, can they participate, ask questions, and contribute their views. If this foundation is missing, participation remains effectively out of reach for children. Against this backdrop, the Ombuds

Office Children's Rights Switzerland places a specific focus on the child's right to information. Through intermediary conversations with the professionals involved, it highlights why information must be understood not as a formal obligation, but as a central prerequisite for child-appropriate participation. The aim is to strengthen awareness of this responsibility and to contribute to ensuring that children are genuinely able to participate.

Another issue that emerges from conversations with children is the role of the professionals involved. Children often find it difficult to understand the tasks, responsibilities, and boundaries of each professional. Without this clarity, uncertainty and confusion arise.

This shows that even professionals do not always clarify their own roles sufficiently or interpret them differently. Unclear role definitions or instances of role overreach can lead to a blurred line of responsibilities and leave children receiving contradictory information. This makes it even harder for children to build trust and find their way through a procedure.

A clear definition of the roles and transparent information are therefore central prerequisites for children to contextualise the professionals involved and to exercise their rights. The Ombuds Office Children's Rights Switzerland addresses this aspect deliberately in intermediary conversations and raises awareness among professionals of the importance of clear responsibilities from the perspective of children.



Legal Issues and Concerns:

- Protection from exploitation
- Protection from all violence
- Protection in emergency situations when fleeing
- Health and well-being
- Protection in the juvenile penal system
- Personal identity
- Religion
- Family environment
- Education and development



Targeted Approach

Our legal advice covers all subjects and areas of law that involve children and young people. We are situationally involved before, during and after a procedure and also serve as a point of contact for children and young people who are not yet, or no longer, involved in a procedure. Regarding short-term case management, we take a needs-orientated approach.

The children who receive and benefit from our advice are between 0 and 18 years old. We also provide advice to young adults up to the age of 25 if they are so-called care leavers (adults who have to leave a children's home or foster family due to their age but are unable to find a follow-up solution), or young adults subject to juvenile justice measures, or if the enquiry relates to matters arising from their time as a minor. It is essential that they too can benefit from our legal advice.

Analysis

Children need people who listen to their concerns and take them seriously. The situation analysis includes talking to the child and listening carefully, as well as – with the child's consent – actively gathering information from various caregivers, to gain a comprehensive picture of the situation.

Information and Advice

We then inform the child in an age-appropriate and child-friendly manner about their rights and how they can participate and take action. We explain the background and outline further steps. Through our support, we aim to empower children and young people to stand up for their own rights. Our advice is resilience focused. The children and young people are empowered and guided so that they can express our recommendations for action to third parties and assert their procedural rights themselves. We want to support children and young people in a way that, wherever possible, they take initiative themselves and learn that they can make a real difference and are not powerless.

Intermediary Activity

If the children's rights and procedural rights have not been granted and the child requires support in asserting their rights, a further key task of an ombuds office is intermediary activity and arbitration between the child and the professionals. However, no action is taken without consulting the children and young people concerned or without their consent. Intermediary activity in this context is not to be equated with formal mediation. Should on-site mediation between the child and caregivers and/or professionals be necessary, the Ombuds Office will engage to ensure that mediation is ordered by the relevant authority – such as the Child and Adult Protection Authority (CAPA) or the court.

Recommendations

To support the child as effectively as possible, we determine which key people can offer further support locally, and in consultation with the child, give all parties concerned specific recommendations on how to proceed.

Triage

Triage may also form part of our advisory work. If we identify that a child or young person requires, in addition to our legal advice and intermediary activity, the support of further specialised agencies, we refer them, for example, to victim support centres, psychological counselling centres, as well as municipal or cantonal Ombuds Offices.



Access to Existing Complaints Mechanisms

If access to existing complaints mechanisms is required – regardless of whether this concerns the municipal, cantonal, national, or international level – the Ombuds Office will endeavour to ensure that an independent legal representative is appointed by the authorities or courts. The legal representative holds the necessary right of access to documents and can take legal action. This applies at every level of jurisdiction, if necessary, up to the European Court of Human Rights or via the communications procedure to the UN Committee on the Rights of the Child.

Interdisciplinary Collaboration

To provide children with the best possible support, the legal advisers work closely with specialists in the areas of social work, psychology, medicine, and other disciplines. The advisers also possess strong social skills in dealing with children and young people, and have completed further training in developmental psychology, conversation techniques, ascertaining the will of the child, and conflict management. Regular inter- and supervision sessions are also held.

Low-Threshold, Barrier-Free Access

In the past year, approximately 33 per cent of advisory enquiries reached us via email or the online contact form. The website is explicitly aimed at children and young people. It is available in four languages, written in Easy Read, and meets the highest accessibility standards, with particular consideration for children with a disability. An explanatory video introduces children and young people to their rights and the work of the Children's Ombuds Office. This is complemented by an Easy Read lexicon providing information on important terms. In addition, the various contact options are presented, including a chat function.

The Network Grows

To ensure that children and young people receive the protection and rights they are entitled to, all those involved must know where their questions can be reliably answered. We connect with municipal and cantonal Ombuds Offices, institutions, schools, children's homes, and other advisory centres, so that the justice system becomes more child-friendly. We regularly exchange views with all key partners. To cultivate the network and support the continual professional development of our advisers, we attend presentations and expert symposia. We have produced a flyer in child-friendly language, informing children about the legal advice and intermediary activity on offer. The aim is for professionals to pass this flyer on to children, thereby making them aware of the services offered by the Children's Ombuds Office.



Expertise for Professionals

We can look back on another successful year: once again, the Ombuds Office Children's Rights Switzerland was able to fill the gap with its expertise for professionals in the justice system, until the public-law ombuds office begins operations.

Over the past 19 years, we have shared our accumulated expertise with numerous professionals from all areas of law. This enabled these specialists to be made aware of the need for a child-friendly justice and to be trained in children's rights, particularly children's procedural rights. Our expertise at both cantonal and federal level clearly demonstrates that our work is driving a process of change, in addition to safeguarding

children's rights and preventing injustice, it strengthens democracy, promotes equality, and ultimately – thanks to resilient young people – also promotes economic growth and reduces social costs in the long term.

[The impact analysis of the Ombuds Office Children's Rights Switzerland, conducted by INTERFACE](#) in 2024, estimated that the Ombuds Office's legal advice and intermediation services prevent an average of

CHF 170,000 in potential costs per child. We have had this insightful study translated into French, Italian, and English and distributed it to all interested parties.

Over the course of this year, alongside our day-to-day work, we had the opportunity to take part in crucial discussions and specialist conferences. We would particularly like to highlight the following invitations, as they are testament to our expertise and significance in this field: Child Protection Group of the Canton of Zurich, presentation in June 2025; SEM [State Secretariat for Migration] Working Group on Asylum, presentation in September 2025; Youth Welfare Commission of the Canton of Zurich, presentation in November 2025; PUK-KJPP (University Psychiatric Clinics, Child and Adolescent Psychiatry and Psychotherapy), presentation in September 2025; Conference of KESB [Child and Adult Protection Authority]/Social Services City of Zurich, presentation in November 2025.

These invitations and our participation in further specialist conferences provided us not only with a platform to present our work and recommendations but also enabled us to make valuable contacts and expand our network. The high quality of networking at such events is invaluable – the exchange is efficient, and the personal contact with professionals from across Switzerland facilitates a direct, and practical dialogue. This reflects our ongoing commitment and our leading role in shaping and improving a child-friendly justice system. The Ombuds Office Children's Rights Switzerland seizes every opportunity to pass on its expertise in the promotion, protection, and enforcement of children's rights to professionals in the justice system. To this end,

We Are Active at Every Level

In the areas of legislature, the executive, and the judiciary, we are committed to making a difference at municipal, cantonal, and national level.

we deliver presentations, participate in panel discussions, specialist events, round tables, workshops, and working groups. Furthermore, drawing on our expertise in the field of children's rights, we have actively contributed to the partner network in further developing the children's rights [app KIDIMO](#).

The Ombuds Office Children's Rights Switzerland promotes public understanding, informs and raises awareness among professionals of the importance of children's rights and what is required in their work with children and young people to ensure that these children experience a child-friendly justice system. We were particularly pleased that "SRF Kids News" devoted an in-depth feature to the question "Children have rights – but which ones?" on Children's Rights Day. This format is used equally by children and adults, such as parents and teachers. Although children's rights have been embedded in the Lehrplan 21 [Swiss primary and lower secondary school curriculum] for several years, practice shows that many children in Switzerland have only a limited knowledge of their rights. This makes formats such as "SRF Kids News" even more important, as they reach large numbers of children and inform them in a clear and age-appropriate manner.

We Provide Support in the Following Areas of Law:

- Family law: adoption law, matrimonial law, divorce/separation, child protection law
- Medical law
- Juvenile criminal law
- Victim support law
- Criminal law in the narrower sense
- Asylum law
- Immigration law
- Health law
- Education law
- Social security law
- Private international law: child abduction, divorce, child protection

We Comment on Political Initiatives

Among other things, we were available to respond to enquiries from cantonal and national politicians seeking expert information on political motions, in connection with various political matters before the National Council and the Council of States, we liaised with specialist organisations and raised awareness among those responsible regarding children's rights and procedural rights. For instance, in 2024 we made an effective contribution to the anchoring of [violence-free upbringing in civil law](#), always from the perspective of the children concerned and their rights. This matter was adopted by the Council of States and the National Council in September 2025.

Commitment to a National, Independent, and Public-Law Ombuds Office

The Federal Social Insurance Office (FSIO) did not take into account the central point of the Noser Motion – i.e., the creation of a national advice and intermediation centre for children and young people – in its 2023 [implementation proposal](#), because, according to the authority, a national ombuds office would not be in accordance with the Constitution. We therefore launched a nationwide campaign in January 2024, during which approximately [110 out of 120 position papers](#) submitted to the Federal Social Insurance Office – from various cantons, political parties, institutions, and organisations – came out in favour of establishing a national ombuds office. In 2025, Prof. Dr. iur. Felix Uhlmann, Professor of Constitutional and Administrative Law at the University of Zurich, examined the constitutional foundations,

areas of competence, and possible financing mechanisms for a national ombuds office, on behalf of the Ombuds Office Children's Rights Switzerland. His expert opinion reaches a clear [conclusion](#): a public-law ombuds office is in conformity with the Constitution – provided it is precisely defined within the scope of federal competences. This has led to a change in thinking at the Federal Department of Home Affairs (FDHA). We remain in dialogue with the Federal Office to ensure that the Noser Motion is implemented as intended; however, the additional discussions have disrupted the timeline for the private-law transitional solution. An extension until 2028 is therefore required, so that the transition to the public-law solution can take place without any loss of knowledge and existing provision can be continued seamlessly.

Cooperation With Central Institutions at National Level

We are in contact with all central institutions to advance the implementation of the guidelines for child-friendly justice: this encompasses the Conference of Cantonal Justice and Police Directors (CCJPD), the Conference of Cantonal Directors of Social Services (CDSS) and the Conference for Child and Adult Protection (KOKES), as well as the Federal Commission for Child and Youth Affairs (FCCY), the Federal Commission for Family Affairs (FCFA) and all relevant federal offices.

We Assess the Impact of Legislation

We participated in consultation procedures with a focus on the rights of minors. We thus submitted a response to the consultation on Parliamentary Initiative [21.449 – Promoting Alternating Custody in Cases of Joint Parental Authority](#) – in September/October 2025; we likewise submitted a position paper on Motion [21.3981 – Amendment of the Civil Code – Entry of Parental Authority in Residents' Registers](#) – in December 2025.

We Work With Federal Offices and Cantons

In cooperation with federal offices and cantons, we review institutional practices and regulations in accordance with our [five-phase concept](#), highlight existing difficulties, identify gaps, and initiate changes in practice and legislation – for example at the federal level with the Federal Social Insurance Office, the Federal Office of Justice, the State Secretariat for Migration, and the Federal Office of Sport. We also remain in ongoing dialogue with the Conference of the Cantonal Directors of Social Affairs (SODK) and the Conference of Child and Adult Protection Authorities (KOKES). We are ever so pleased to continue working closely with professionals in the cantons of Appenzell Outer-Rhodes, Appenzell Inner-Rhodes, Basel-City, Glarus, Grisons, Schaffhausen, St. Gallen, Thurgau, and Zurich, and to remain in regular contact with children's and young people's

commissioners. In 2025, we were once again able to carry out GAP analyses and hold several interesting professional exchanges—for example with youth prosecution services, school social workers, head teachers, a child protection group, a youth welfare commission, medical professionals, victim support centres, cantonal and municipal ombuds offices, KESB authority members and specialist staff, professionals working in the field of asylum, professionals in the medical, psychiatric, and psychological sectors, youth workers, and youth and family advisers. In doing so, we informed professionals about children's rights and how to put them into practice. We even attracted international interest: in March 2025, the [UK Children's Commissioner](#), Dame Rachel de Souza, visited us.

Reviews

That children and young people who are part of judicial proceedings require appropriate, child-friendly treatment is one of our core messages. The Directorate of Justice and Home Affairs of the Canton of Zurich has taken up this initiative and intends to apply this within its units from now on and to strengthen children's rights within its area of responsibility. These units include the public prosecutor's office, the juvenile criminal justice system, the prison and probation service, the municipal offices, and victim support services. The Head of the Directorate, Cantonal Councillor Jacqueline Fehr, [presented a report on this in May 2025](#). The Directorate aims to make further progress through a range of measures. The Ombuds Office Children's Rights Switzerland will review this progress in annual reviews. In addition, we were in contact with cantonal children's and young people's commissioners and were available to address open questions regarding child-friendly justice and our services on a situational basis. Regular exchange with our existing network helps to keep the focus on the child and to uphold children's rights in practice.

Educational Institutions

Universities: Bern, Basel, Geneva, Fribourg, Lausanne, Lucerne, St. Gallen, Neuchâtel, Zurich
Lucerne University of Applied Sciences and Arts (HSLU), Zurich University of Applied Sciences (ZHAW), Bern University of Applied Sciences (BFH), University of Applied Sciences and Arts Northwestern Switzerland (FHNW), Eastern Switzerland University of Applied Sciences (OST), University of Applied Sciences of the Grisons (FHGR), University of Applied Sciences and Arts Western Switzerland (HES-SO) and other institutions

We Provide Knowledge in Digital Form

Our [website](#) provides information about children's rights. The [knowledge portal](#) is constantly being expanded and updated, and offers access to relevant court rulings, practical tools, information sheets, checklists, best practices, studies, and specialist articles.

We Promote Continuing and Further Education

Professionals will find valuable and regularly updated information on conferences, further education, and training opportunities on our [education portal](#). In 2025, we pointed out 153 current further education and training opportunities, and conferences organised by all major universities, universities of applied sciences, and other institutions in Switzerland.

Our Services Are Tailored Towards All Professionals in the Legal System

- These include:
- child and youth representatives
 - deputies for children
 - CAPA employees
 - judges
 - public prosecutors and youth prosecutors
 - legal child representatives
 - victim support advisers
 - school social workers
 - headteachers
 - prison employees
 - police officers
 - teachers
 - migration specialists
 - doctors
 - sports directors
 - youth workers
 - day care workers
 - foster parents and home workers.

We are in constant contact with all relevant professional associations.

We Raise Awareness and Inform

Several times a year, we send out [newsletters](#) on relevant topics, good practices, practical tools, and checklists to around 4,000 recipients. With a separate newsletter, we draw attention to upcoming conferences, continuing education, and further training opportunities. On [LinkedIn](#), we regularly share posts (59 posts in 2025) on articles of interest, training courses, events, media articles, knowledge portals, etc. In 2025 we have published eight [blog posts](#) on our website

Universities of Applied Sciences and Committees

We have been in contact with various educational institutions and were able to incorporate our expertise on child-friendly processes into further training courses. In particular, we are in close dialogue with the University of Applied Sciences and Arts

Online ...

covering relevant topics. Following the publication of the legal opinion – which demonstrates, among other things, which models are possible and that the establishment of a public-law ombuds office does not conflict with the constitution – we hosted a livestream entitled "[How can an Ombuds Office for Children's Rights at federal level be implemented in a legally viable and federally supported manner?](#)"

... and Offline

Northwestern Switzerland, Lucerne University of Applied Sciences and Arts, Eastern Switzerland University of Applied Sciences, Zurich University of Applied Sciences and Bern University of Applied Sciences.



Interest Groups

We are in ongoing dialogue with representatives from a range of organisations with direct or indirect contact with children and young people. This dialogue allows us to repeatedly remind the organisations about children's rights and encourage them to consider the specific areas they deal with from a child's perspective. This in turn helps to ensure that due account is taken of children's rights in their specialist areas and that these rights are enforced in practice. Organisations are also making their network more aware about discovering and using what the Ombuds Office has to offer: we were in contact with various stakeholders such as A:primo, Act212, Alliance Enfance, AOZ, AsylLex, J&S, Bern University of Applied Sciences, Careleaver Schweiz, Ciao – on t'écoute, Swiss Teachers' Association (LCH), Swiss Mediation Federation (FSM), Umbrella Organisation for Open Youth Work (DOJ), Federal Commission on Migration (FCM), Elternnotruf, Federal Competence Centre against Forced Marriages, Fachverband DAF Pflegekind, University of Applied Sciences

and Arts Northwestern Switzerland, Eastern Switzerland University of Applied Sciences, GeCoBi, HRCH, Lucerne University of Applied Sciences and Arts, Idée Sport, IGQK, IAGJ, IF Kind, Canton of Zurich Parents' Committees, KESCHA, Kinderanwaltschaft Schweiz, Kinderärzte Schweiz, Kinderschutz Schweiz, Kompetenzzentrum Leaving Care, MMI, Child Rights Network Switzerland, PACH, the Palatin Foundation, Pro Familia, Pro Juventute, Swiss Observatory of Asylum and Foreign Nationals Law (SBAA), Swiss Refugee Council (SRC), SHRI, Sozialpädagogische Familienbegleitung (SPF), Association of School Social Workers (SSAV), International Social Service (team covering German-speaking Switzerland), StC – Save the Children, Swiss Social Workers' Association (SVBB), Swiss Sport Integrity, UNICEF, University of Geneva, Association of Parliamentary Ombudsmen (VPO+), Association of Swiss Headteachers (VSLCH), Weblaw, wellguides.ch, Youvita, Zurich University of Applied Sciences and many more.

The Principles of a Child-Friendly Legal System:

1. Participation

Not only must children and young people be informed about their rights, but their opinions on all matters that affect them should also be heard.

2. Best Interests of the Child

The best interests of the child is the top priority in all matters concerning them. Not only should the child's opinion be given due consideration, but interdisciplinary and multidisciplinary approaches should also be applied to assess the child's interest.

3. Dignity

Children and young people should be treated with dignity and above all with care, respect and fairness.

4. Protection Against Discrimination

Children's rights must be guaranteed without discrimination on any grounds such as gender, origin, age, religion, language or other political or social considerations.

5. Rule of Law

The rule of law should also fully apply to children and young people.



Organisation

How the Ombuds Office Children’s Rights Switzerland Is Organised

The Ombuds Office Children’s Rights Switzerland has the legal form of a private law foundation. Its purpose is to operate an independent, national and low-threshold Ombuds Office to strengthen children’s rights. On the basis of the UN Convention on the Rights of the Child, the UN Convention on the Rights of Persons with Disabilities, their additional protocols, other protective provisions, national laws and the guidelines of the Council of Europe on child-friendly justice, the Ombuds Office Children’s Rights Switzerland advises and informs children and young people in Switzerland on their rights and intermediates between them and, among others, courts, public authorities, and public and private institutions or organisations involved in the care of children and young people. The Ombuds Office Children’s Rights Switzerland examines the individual situation and makes recommendations, carries out prevention work in the interests of the long-term protection and safety of children and young people, strengthens their participation

and is guided by the best interests of the child. The foundation makes its expertise, knowledge and experience in the field of children’s rights and procedural rights available to professionals, educational institutions, legislative bodies, political bodies and the public. It also supports the Confederation and the cantons in their awareness-raising work towards the promotion of a child-friendly judicial system, provides information in the form of reports, and makes recommendations. It is not bound by instruction, has no party status and no judicial powers. The foundation may implement the purpose itself or cooperate with institutions and organisations that have similar objectives. It may also provide financial support to third parties for the particular goal of attaining the intended purposes. The foundation is a charitable organisation and not profit-oriented. It is independent and in terms of political and religious denominations neutral.

Board of Trustees

The Board of Trustees consists of four voluntary members. It is chaired jointly by Helena Trachsel, Winterthur, and Lisa Schmidheiny, Kilchberg. Further members of the Board of Trustees are Alessandro D’Elia, Mettmenstetten, and Andrea Staubli, Remetschwil. The composition of the Board of Trustees ensures its competence, independence and neutrality.

Auditor

KPMG Ltd. in Zurich has been commissioned to audit the annual financial statements.

Management and Team

Responsibility for operational management lies with the CEO Irène Inderbitzin. Katja Cavalleri Hug is her deputy and heads the Legal Advice and Expertise departments; Sandra Keller and Corina Ringli work as legal experts in the areas of advice and expertise. Ambra Bagorda and Richelle Schirmer work as project managers. A total of six staff members share 5.15 full-time equivalents (FTE). In addition, the team is supported by external service providers.

Voluntary Work

In 2025, the Ombuds Office Children’s Rights Switzerland enjoyed the support of freely provided services from volunteers in the legal field and from general networking. Overall, this commitment corresponded to around 24 per cent of a full-time position.

Balance sheet 2025

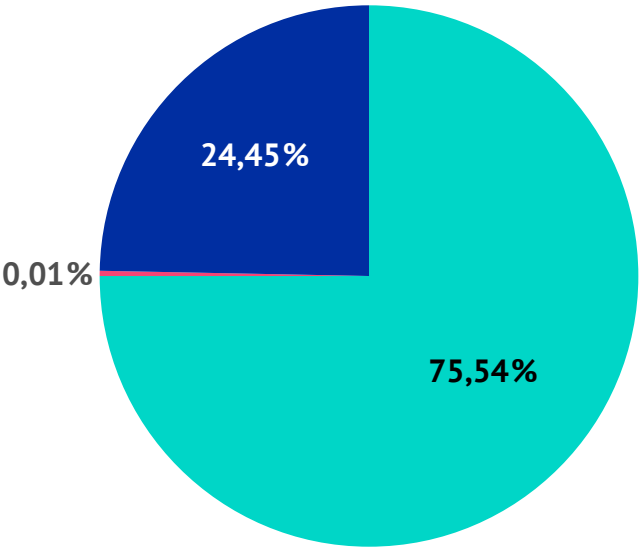
Remarks in the appendix	2025 CHF	2024 CHF
Assets		
Liquid assets	1 005 390	1 661 734
Receivables from services 2.1		
- to third parties	3 000	6 400
Other short-term receivables 2.2		
- to related parties	-	7 759
- to social security	4 350	1 670
Accrued income 2.3	60 532	1 371
Current assets	1 073 272	1 678 934
Financial investments 2.4	13 054	13 051
Tangible assets 2.5		
- furniture, facilities	5 987	10 508
- IT and website	3 182	6 328
Fixed assets	22 223	29 887
Total assets	1 095 495	1 708 821
Passives		
Liabilities from services 2.6	15 398	111 560
Other current liabilities 2.7		
- to social security	1 242	29 422
Short-term provisions 2.8	10 204	6 436
Passive accruals and deferrals 2.9	927 035	1 422 522
<i>Short-term liabilities</i>	<i>953 879</i>	<i>1 569 940</i>
<i>Bank liabilities</i>	<i>-</i>	<i>-</i>
Outside capital incl.	953 879	1 569 940
Initial capital	50 000	50 000
Restricted capital		
- Balance brought forward as at 01.01.	-	-
- Annual result (allocated to restricted capital)	-	-
Unrestricted capital		
- Balance brought forward as at 01.01.	88 881	86 563
- Annual result (allocated to unrestricted capital)	2 735	2 318
Organisational capital	141 616	138 881
Total passives	1 095 495	1 708 821

Operating statement 2025

Remarks in the appendix	2025 CHF	2024 CHF
Operating income		
Contributions received		
Donations	920 171	802 291
(of which earmarked)	(0)	(0)
(of which free)	(920 171)	(802 291)
Income		
Public contributions 3.1	297 795	526 495
(of which earmarked)	(117 300)	(344 500)
(of which free)	(180 495)	(181 995)
Other operating income	-	1 800
Operating income	1 217 966	1 330 586
Spending on the provision of services		
Project expenditure 3.2	-1 041 528	-1 241 736
Fundraising and general communication expenditure 3.4	-130 795	-60 120
Administrative expenditure 3.3	-42 288	-25 895
Spending on the provision of services	-1 214 611	-1 327 751
Operating income	3 355	2 835
Financial income 3.6	-620	-517
Income before change in fund capital	2 735	2 318
Change in fund capital		
Change in restricted funds	-	-
Annual result	2 735	2 318
Utilisation / allocation		
<i>Change in funds from fund capital</i>	<i>2 735</i>	<i>2 318</i>

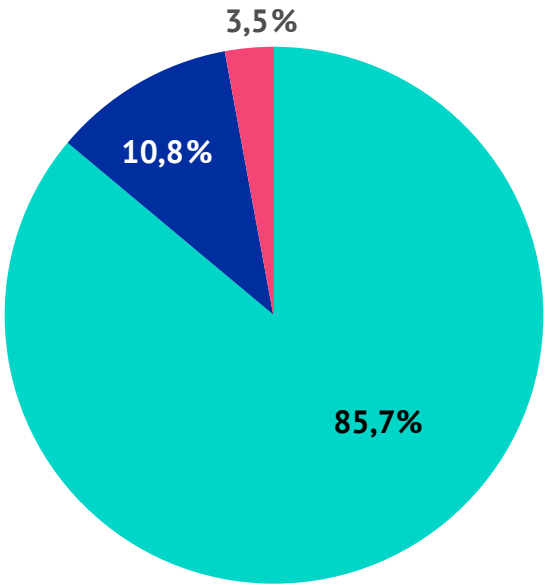
Origin of the funds 2025

- Companies and foundations
- Donors
- Public institutions



Use of funds 2025

- Services
- Fundraising and general communication expenses
- Management and administration



Statement of Changes in Equity

2025 CHF	Holdings 1.1	Allocations	Appropriation	Total change	Holdings 31.12.
Fund capital					
Fund expertise	0	117 300	-117 300	0	0
Fund children & youth	0	0	0	0	0
Total fund capital	0	117 300	-117 300	0	0

Organisational capital					
Share capital					
Foundation capital	50 000	0	0	0	50 000
Acquired free capital	88 881	2 735	0	2 735	91 616
Total organisational capital	138 881	2 735	0	2 735	141 616

2024 CHF	Holdings 1.1	Allocations	Appropriation	Total change	Holdings 31.12.
Fund capital					
Fund expertise	0	346 300	-346 300	0	0
Fund children & youth	0	0	0	0	0
Total fund capital	0	346 300	-346 300	0	0

Organisational capital					
Share capital					
Foundation capital	50 000	0	0	0	50 000
Acquired free capital	86 563	2 318	0	2 318	88 881
Total organisational capital	136 563	2 318	0	2 318	138 881

Appendix to the 2025 financial statements

1. Information on the principles applied in the financial statements

1.1 Accounting standards basis

The accounting of the Ombuds Office Children's Rights Switzerland has been carried out in accordance with the expert recommendations for accounting Swiss GAAP FER (Kern-FER) and FER 21 and corresponds to Swiss law as well as the foundation deed of the foundation Ombuds Office Children's Rights Switzerland and conveys a picture of the assets and finances that corresponds to the actual circumstances and results of operations (true and fair view). Due to the size of the foundation Ombuds Office Children's Rights Switzerland, a cash flow statement in accordance with the provisions of FER 21 has not been compiled.

1.2 Accounting and valuation principles

Liquid funds

Posted according to the bank statements. Foreign currencies transactions are converted according to the current daily exchange rate. There are no foreign currency accounts.

Assets and liabilities

Posted at nominal value. Foreign currencies are converted during the year at the mean monthly rate published by the FTA and at the end of the year at the FTA's rate on the reporting date. The payment is valued according to the account statement at the current exchange rate.

Tangible assets

Valuation is based on historical values (acquisition and production costs) and the principle of the individual valuation of assets and liabilities applies. Tangible assets intended for the provision of services are stated at acquisition or production cost minus necessary depreciations. Investments in tangible assets are capitalised if they are used for more than one accounting period and exceed the capitalisation limit of CHF 1,000. Depreciation is linear with the following depreciation rates: Furniture 12.5%, IT 20%

Income recognition

In principle, income is presented according to the incoming payments. For income that does not relate to the current financial year, the income is allocated by deferred income to the financial year for which it is contractually stipulated.

2. Disclosures, breakdowns and explanations of balance sheet items

	2025 CHF	2024 CHF
2.1 Receivables from services		
Support claims	3 000	6 000
other service revenues	-	400
	3 000	6 400
2.2 Other short-term receivables		
to third parties	-	7 759
to social security	4 350	1 670
	4 350	9 429
2.3 Accrued income		
paid expenses of the following year	3 432	1 371
Accrued revenue	57 100	-
	60 532	1 371

The revenue not yet received in the reporting year includes amounts from public authorities for previous years.

	2025 CHF	2024 CHF
2.4 Financial investments		
Rent deposit	13 054	13 051
	13 054	13 051

2.5 Tangible assets		
Furniture, facilities	5 987	10 508
IT and website	3 182	6 328
	9 169	16 836

Tangible assets are depreciated on a straight-line basis. The depreciation is booked as an allowance.

2.6 Liabilities from services		
to third parties	15 398	111 560
	15 398	111 560

2.7 Other current liabilities		
to social security	1 242	29 422
	1 242	29 422

2.8 Short-term provisions		
Provisions for holidays, overtime	10 204	6 436
	10 204	6 436

2.9 Deferred income		
expenses not yet paid	32 035	54 622
income received in the following year	895 000	1 367 900
	927 035	1 422 522

For the reporting year, the income received in the following year predominantly includes contributions from charitable foundations and the public sector that have already been paid for future years.

3. Information, breakdowns and explanations of items in the operating statement

	2025 CHF	2024 CHF
3.1 Income		
3.1.1 Public sector contributions		
Financial aid FSIO: Announcement Children's Rights		
- Confederation (FSIO)	117 300	344 500
- Mandate	-	-
Cantons		
- Cantons	180 495	181 995
- Mandate	-	-
Total public sector contributions	297 795	526 495

The federal contributions refer to Art. 5 of the Ordinance on Measures to Protect Children and Young People and to Strengthen Children's Rights.

3.2 Project expenses in CHF			
2025	Advice for children & young people	Expertise	Total
Personnel expenses	316 656	381 755	698 411
Material expenses	20 924	27 150	48 074
Other operating expenses	47 452	241 258	288 710
Depreciations	2 756	3 577	6 333
Total	387 788	653 740	1 041 528
2024	Advice for children & young people	Expertise	Total
Personnel expenses	273 809	521 894	795 703
Material expenses	18 676	35 750	54 426
Other operating expenses	27 326	358 793	386 119
Depreciations	1 883	3 605	5 488
Total	321 694	920 042	1 241 736

	2025 CHF	2024 CHF
3.3 Administrative expenses		
Personnel expenses	35 771	19 748
Material expenses	3 541	4 922
Other operating expenses	2 726	1 137
Depreciations	250	88
Total administrative expenses	42 288	25 895

3.4 Fundraising and general communication expenses		
Personnel expenses	97 574	26 980
Material expenses	6 744	1 318
Other operating expenses	11 761	2 239
Depreciations	888	133
Total fundraising	116 967	30 670

Personnel expenses	360	2 779
Material expenses	10	151
Other operating expenses	13 457	26 505
Depreciations	1	15
Total communication expenses	13 828	29 450
	130 795	60 120

The administrative expenses, fundraising as well as communication are determined using cost centres. In addition, preliminary cost centres are available for the precise determination of overheads. The apportionment takes place as a percentage of hours worked. In this way, the proportion for the various areas is determined for each person in the organisation and the percentage apportionment is carried out on this basis. The distribution formulas are determined annually with the current hours per employee and are checked for accuracy.

	2025	2024
3.5 Unpaid services		
Benevol		
Unpaid services (2025: 2 persons; 2024: 2 persons)	Workload 24%	Workload 15%
Board		
Services provided free of charge – by the entire board	Number of hours 171	Number of hours 194
Benefits received		
The benefits received from various suppliers are approximately	CHF 39 871	CHF 26 018

The members of the board of the Ombuds Office Children's Rights Switzerland carry out their functions on a voluntary basis. Effective expenses and cash expenses are reimbursed. Appropriate compensation may be provided for special services. In the reporting year and the previous year, the Board of Trustees donated a total of CHF 1,363 (previous year: CHF 1,346) in expenses. No such compensation was paid in the reporting year.

3.6 Financial income	2025 CHF	2024 CHF
Financial expense	-622	-544
Financial income	2	27
	-620	-517

4. Other disclosures

4.1 Personal	2025 CHF	2024 CHF
Total number of employees	6.00	7.00
in full-time positions	5.15	5.32
Total personnel expenses	832 116	845 210
of which expenses from pension obligations	50 181	48 222

In the reporting year, personnel expenses include costs from external personnel service providers in the amount of CHF 88'247.

4.2 Significant events after the balance sheet date

After the balance sheet date and up until the date of issuance of the annual financial statements by the Board of Trustees on 16 June 2026, no significant events occurred that could adversely affect the informative value of the annual financial statements or which would have to be disclosed here.

Audit Report 2025



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Bericht der Revisionsstelle zur eingeschränkten Revision an den Stiftungsrat der Ombudsstelle Kinderrechte Schweiz, Winterthur

Als Revisionsstelle haben wir die auf den Seiten 34 bis 43 beigefügte Jahresrechnung (Bilanz, Betriebsrechnung, Anhang und Rechnung über die Veränderung des Kapitals) der Ombudsstelle Kinderrechte Schweiz für das am 31. Dezember 2025 abgeschlossene Geschäftsjahr geprüft. In Übereinstimmung mit Swiss GAAP FER 21 unterliegen die Angaben im Leistungsbericht keiner Prüfungspflicht der Revisionsstelle.

Für die Aufstellung der Jahresrechnung in Übereinstimmung mit Swiss GAAP FER, den gesetzlichen Vorschriften und den Statuten, ist der Stiftungsrat verantwortlich, während unsere Aufgabe darin besteht, diese zu prüfen. Wir bestätigen, dass wir die gesetzlichen Anforderungen hinsichtlich Zulassung und Unabhängigkeit erfüllen.

Unsere Revision erfolgte nach dem Schweizer Standard zur Eingeschränkten Revision. Demnach ist diese Revision so zu planen und durchzuführen, dass wesentliche Fehlaussagen in der Jahresrechnung erkannt werden. Eine eingeschränkte Revision umfasst hauptsächlich Befragungen und analytische Prüfungshandlungen sowie den Umständen angemessene Detailprüfungen der bei der geprüften Einheit vorhandenen Unterlagen. Dagegen sind Prüfungen der betrieblichen Abläufe und des internen Kontrollsystems sowie Befragungen und weitere Prüfungshandlungen zur Aufdeckung deliktischer Handlungen oder anderer Gesetzesverstösse nicht Bestandteil dieser Revision.

Bei unserer Revision sind wir nicht auf Sachverhalte gestossen, aus denen wir schliessen müssten, dass die Jahresrechnung kein den tatsächlichen Verhältnissen entsprechendes Bild der Vermögens-, Finanz- und Ertragslage in Übereinstimmung mit Swiss GAAP FER vermittelt und nicht Gesetz und Statuten entspricht.

KPMG AG

A stylized, handwritten signature in blue ink, likely belonging to Michael Herzog.

Michael Herzog
Zugelassener Revisionsexperte
Leitender Revisor

A stylized, handwritten signature in blue ink, likely belonging to Livia Gründler.

Livia Gründler
Zugelassene Revisionsexpertin

Zürich, 16. Juni 2026

We Say Thank You

We would like to express our heartfelt thanks to all the donors who have generously supported our foundation. Your invaluable commitment is testament to the importance of children's rights in our society. Thanks to your contributions, we can provide numerous children and young people with guidance and empower them as they navigate their way through the Swiss justice system.



Public Sector

Federal Social Insurance Office (FSIO):
announcement on children's rights
Canton of Appenzell Outer Rhodes
Canton of Appenzell Inner-Rhodes
Canton of Glarus
Canton of Grisons
Canton of Schaffhausen
Canton of St. Gallen
Canton of Thurgau
Canton of Zurich

Companies

Raiffeisen Switzerland
Zurich Insurance Group Ltd.

Foundations

atDta Foundation
Dr. Stephan à Porta-Stiftung
MBF Foundation
Swiss Life Foundation «Perspektiven»
Thomas und Doris Ammann Foundation
Z Zurich Foundation

Donations in kind

Anykey IT AG
Avanta Group AG
Interna Translations AG
Kuble AG
Microsoft
Newbury Media & Communications GmbH
Podio
Schiess AG Reinigungen
Swisscom (Schweiz) AG
witрева & Thalman Treuhand AG

Imprint

Imprint

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